



**Invitation to the 2026 Annual General Meeting  
of Shareholders of  
AMR ASIA Public Company Limited**

**Friday, 3 April 2026 at 10.00 a.m.**

**via Electronic Means (E-AGM) Only**

Shareholders who are unable to attend the meeting in person may appoint an Independent Director as their proxy, as specified in Enclosures 10-12. Furthermore, shareholders may submit questions in advance to the Company in accordance with the details provided on page 7 of Enclosure 8. The Company will collect and present such questions during the meeting, and a summary will be recorded in the minutes of the meeting for subsequent publication on the Company's website.



**AMR.CS.007.2026**

Date 19 March 2026

Subject Invitation to the 2026 Annual General Meeting of Shareholders  
To Shareholders of AMR Asia Public Company Limited  
Enclosure

1. Copy of the minutes of the 2025 Annual General Meeting of Shareholders
2. 2025 Annual report (56-1One Report), together with the financial statements for the year ended 31 December 2025 in the QR-Code format
3. Profiles of the candidate directors nominated to replace the directors retiring by rotation
4. Definition of an Independent Director
5. Profiles of the Auditor for the year 2026
6. Details of the Proposed Additional Company's Objectives
7. The Company's Articles of Association in relation to the Shareholders' meeting
8. Guidance and documents for the electronic meeting attendance (E-AGM)
9. Acceptance form for attending the meeting
10. Proxy Form A
11. Proxy Form B
12. Proxy Form C (In case of foreign investors appointing Custodian in Thailand to be share depository and keeper)
13. Profiles of the independent directors proposed as a proxy by the Company
14. Privacy Notice

The Board of Directors of AMR ASIA Public Company Limited (the “**Company**”) has resolved to convene the 2026 Annual General Meeting of Shareholders on Friday, 3 April 2026 at 10.00 a.m. The meeting will be conducted solely via electronic means (E-AGM) only and broadcasted from Centara Grand at Central Plaza Ladprao, Bangkok in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and other relevant laws and regulations. The Company has given shareholders an opportunity to propose matters to be included in the meeting agendas, during the period from 2 September 2025 to 31 December 2025, The Company had published the criteria on the Company's website and notified the Stock Exchange of Thailand accordingly. It appeared that no shareholders proposed any agenda item. Therefore, the Company determined the agenda items of the meeting as follows:

**Agenda 1 To consider and certify the minutes of the 2025 Annual General Meeting of Shareholders**

**Fact and Reasons**

The 2025 Annual General Meeting of Shareholders of the Company was held on 22 April 2025. The copy of the minutes, which accurately recorded the shareholders' meeting's resolutions, was submitted to the Stock Exchange of Thailand and the Ministry of Commerce within the period specified by the relevant laws and notifications. Moreover, it was published on the Company's website ([www.amrasia.com](http://www.amrasia.com)) for disclosure to shareholders and general investors. It appeared that no shareholder raised any objections or requested any amendment to the minutes, the details of which are shown in Enclosure 1

### **The Board's Opinion**

The Board of Directors deemed it appropriate to propose to the General Meeting of shareholders to certify the minutes of the 2025 Annual General Meeting of Shareholders held on 22 April 2025, which the Board of Directors considered that the minutes were accurately recorded in accordance with the meeting resolution. A copy of the Minutes is attached as Enclosure No. 1

### **Voting Requirement**

This agenda requires **the majority of votes** of the shareholders attending and exercising their votes.

## **Agenda 2 To acknowledge the Company's operating results for the year 2025**

### **Fact and Reasons**

The Company has prepared the report on the Company's operating results of the year 2025, as presented in the 2025 Annual report (56-1 One Report), which has been sent to the shareholders in QR-Code format, together with the invitation letter of this meeting, details as appeared in Enclosure No. 2. (QR Code or open file)

### **The Board's Opinion**

The Board of Directors deemed it appropriate to propose that the General Meeting of Shareholders acknowledge the Company's operating results and significant changes during the year 2025. The details of which are presented in Enclosure No. 2, provided in QR Code format or through the 56-1 One Report file.

### **Voting Requirement**

This agenda is for acknowledgement; thus, the meeting's resolution is not required.

## **Agenda 3 To consider and approve the financial statements for the year ended 31 December 2025**

### **Fact and Reasons**

In accordance with Section 112 of the Public Limited Company Act B.E. 2535 (1992) and Article 55 of the Company's Articles of Association, the Board of Directors must arrange for the preparation of the statement of financial position and the profit and loss statement as of the end of the Company's fiscal year and shall arrange for the auditor to examine such statements before presenting them to the annual general meeting of shareholders for approval.

The Board of Directors arranged the preparation of the Company's audited financial statements of the fiscal year ended 31 December 2025, reviewed by Audit Committee and audited by a certified public accountant, to be proposed to the Annual General Meeting of Shareholders for consideration and approval. The details are provided in Enclosure No. 2 (QR Code or open file), with the key summarized as follows:

Items (Baht)	Year 2025 Consolidated financial statements	Year 2024 Consolidated financial statements	Year 2023 Consolidated financial statements
Total Assets	<b>1,468,590,053</b>	1,609,029,941	1,837,858,949
Total Liabilities	<b>735,721,287</b>	723,637,326	840,625,025
Shareholder's equity	<b>732,868,766</b>	885,392,615	997,233,924
Total Revenues	<b>638,920,170</b>	785,580,073	761,917,632
Annual Net Profits (loss)	<b>(154,051,697)</b>	(112,041,309)	(340,197,570)
Profits per share according to Financial Statement (Baht per share)	<b>(0.26)</b>	(0.19)	(0.57)

### **The Board's Opinion**

The Board of Directors deemed it appropriate to propose the General meeting of shareholders to consider and approve the Company's financial statements for the year 2025 ended 31 December 2025, which have been audited by the certified public accountant and reviewed by the Audit Committee. The relevant details are disclosed in the 2025 Annual Report (56-1One Report) Section: Financial Statement, which has been delivered to shareholders, together with the invitation letter. The details in Enclosure No. 2 (QR Code or open file).

### **Voting Requirement**

This agenda requires **the majority of votes** of the shareholders in attendancing and exercising their votes.

## **Agenda 4 To consider and approve the Omission dividend payment for the fiscal year ending 31 December 2025**

### **Fact and Reasons**

In accordance with Section 115 of the Public Limited Company Act B.E. 2535 (1992), dividends shall be paid only out of profits, and no dividends shall be paid in the case where a company has incurred accumulated losses, no dividends may be paid. Besides, according to Section 116 and Article 50 of the Company's Articles of Association, a company must appropriate part of its annual net profit to a legal reserve in an amount of not less than five percent of the annual net profit with the deduction therefrom the amount representing the accumulated loss carried forwards (if any) until such legal reserve reaches the amount not less than ten percent of the registered capital.

Furthermore, the Company has a policy to pay dividends to shareholders at a rate of not less than 40 percent of the net profit from the separate financial statements, after deducting corporate income tax and other reserves as required by law and the Company's Articles of Association.

However, such dividend payment is subject to change depending on the operating results, financial liquidity, the necessity for working capital to manage operations, and the business expansion plans of the Company and its subsidiaries.

According to the financial statements of the fiscal year ending 31 December 2025, which has been audited by the auditor, the Company incurred a net operation loss according to separate financial statements totaling 156.39 MB and

accumulated loss totaling 154.05 MB according to the consolidated financial statements.

**Comparison data of dividend payout ratios for the previous operating results**

<b>Dividend Payment Detail (Baht)</b>	<b>Year 2025 (As propose)</b>	<b>Year 2024</b>	<b>Year 2023</b>
1. Net Profit (loss) from operating results (separate financial statement)	<b>(156,390,155)</b>	(120,617,703)	(334,794,695)
Interim dividend	<b>Non-dividend payment</b>	Non-dividend payment	Non-dividend payment
Annual Dividend			
2. Total amount of dividends	-	-	-
3. Dividend payout ratio compared to net profit according to the financial statements	-	-	-

**The Board’s Opinion**

1. The Company has already allocated the legal reserve in the amount required by law, so there is no need to allocate additional profits to the legal reserve.
2. Agreed to propose to the shareholders’ meeting to approve the non-dividend payment due to the Company’s operating results, which incurred a loss in accordance with Section 115 of the Public Limited Company Act B.E. 2535 (1992) , which prohibits the payment of dividends in case where the company still has accumulated losses.

**Voting Requirement**

This agenda requires **the majority of votes** of the shareholders in attending and exercising their votes.

**Agenda 5 To consider and approve the election of directors replacing those retire by rotation**

**Fact and Reasons**

In accordance to Section 71 of the Public Limited Company Act B.E. 2535 (1992) and Article 18 of the Company’s Article of Association, at least one-third of the directors must vacate their office by rotation at each annual general meeting of shareholders, and if the number of directors is not a multiple of 3, the nearest number of 1/3 must retire by rotation. Three must be a drawing by lots to determine the directors retiring on the first and the second year following the registration of the company. In each subsequent year, the directors who occupy the position for the longest period must retire. The director who retires by rotation may be re-elected as the director for another term. For the 2026 Annual General Meeting of Shareholders, the directors who shall retire are as follows:

<b>Directors whose terms expire in 2026</b>	<b>Position</b>
1 Mr. Pornchai Danvivathana	<ul style="list-style-type: none"> <li>▪ Chairman of Nomination and Remuneration Committee</li> <li>▪ Independent Director</li> <li>▪ Audit Committee</li> </ul>
2 Mr. Natthachai Siriko	Director
3 Mr. Kittirat Thavilab	Director

In addition, Mr. Kittirat Thavilab, who is the director retiring by rotation, has expressed his intention not to return to his position as director for another term.

### **Roles and Opinions of the Nomination and Remuneration Committee**

The nomination of directors has been done through 2 channels:

- 1) The Company has provided shareholders with the opportunity to nominate qualified persons to be considered for election as directors, in accordance with the advance nomination process, from 2 September 2025 to 31 December 2025 via the Company's website. It appeared that no shareholder nominated any person to be elected as the Company's director
- 2) Directors have proposed the candidates to be considered for election, consisting of three (3) individuals as follows:

<b>List of candidates proposed for election as directors</b>	<b>Position</b>
1 Mr. Pornchai Danvivathana	<ul style="list-style-type: none"> <li>▪ Chairman of Nomination and Remuneration Committee</li> <li>▪ Independent Director</li> <li>▪ Audit Committee</li> </ul>
2 Mr. Natthachai Siriko	Director
3 Miss Yanida Areekul	Director

The Nomination and Remuneration Committee has carefully considered and screened the candidates in accordance with the Company's specified procedures, the Board of Directors' structure, and the qualifications of directors as prescribed by the Public Limited Company Act, the Securities and Exchange Act, and other relevant regulations. The Committee had opinions as follows:

- 1 It is deemed appropriate to propose Mr. Pornchai Danvivathana and Mr. Natthachai Siriko, who are retiring by rotation this year, to the General Meeting of Shareholders for their reappointment as directors for another term. Thanks to their extensive years of service, they possess profound knowledge and a thorough understanding of the Company's business operations.
- 2 It is deemed appropriate to propose that the General Meeting of Shareholders appoints Miss Yanida Areekul as a director of the Company to replace Mr. Kittirat Thavilab, who is retiring by rotation and has expressed his intention not to return to his position as director for another term.

The Nomination and Remuneration Committee has reviewed the qualifications of each individual and is of the opinion that the past performances of Mr. Pornchai Danvivathana and Mr. Natthachai Siriko as directors of the Company have been highly beneficial to the Company's business operations and performance. Furthermore, the Committee considers that all two (2) candidates possess the appropriate qualifications, knowledge, capability, and experience and, they do not operate any business, nor hold shares in any enterprise, that is in competition with the Company's business operations. It is, therefore, deemed appropriate to propose that Mr. Pornchai Danvivathana and Mr. Natthachai Siriko to be

reappointed as directors for another term, and that Miss Yanida Areekul be appointed as a director of the Company. The profiles of these three (3) individuals are provided in Enclosure No. 3.

Furthermore, the Board of Directors has considered that the persons nominated as independent directors possess the qualifications in accordance with the relevant laws and independent directors' requirement, they will be able to express their opinions independently regarding the Company's operations. The definition of independent directors is provided in Enclosure No. 4 and is also disclosed in the 2025 Annual Report (56-1 One Report) under Part Corporate Governance, Topic Qualification of an Independent Director, which has been delivered to the shareholders along with this invitation letter. Details are as shown in Enclosure No. 2 (QR Code or downloadable file).

### **The Board's Opinion**

The Board of Directors, excluding those with a conflict of interest, has carefully and cautiously considered and screened the matter, and resolved to concur with the recommendation of the Nomination and Remuneration Committee. It is, therefore, deemed appropriate to propose that the General Meeting of Shareholders consider and approve the re-election of Mr. Pornchai Danvivathana and Mr. Natthachai Siriko, who are retiring by rotation, as directors for another term, and the appointment of Miss Yanida Areekul as a director of the Company to replace the director who is retiring by rotation and has expressed his intention not to return to his position as director for another term.

In this regard, the persons nominated this time has been considered in accordance with the Company's specified nomination process. and have qualifications as required by the Public Limited Company Act, the Securities and Exchange Act, and other relevant regulations, and are suitable for the Company's business operations.

Furthermore, the Board of Directors has considered and is of the opinion that the candidate nominated as an independent director is qualified in accordance with the relevant laws and independent directors' requirement, the brief profiles and shareholdings of all three (3) candidates, along with the definition of independent directors, are provided in Enclosures No. 3 and 4

### **Voting Requirement**

This agenda requires **the majority of votes** of the shareholders in attending and exercising their votes.

## **Agenda 6 To Consider and approve the remuneration of the Board of Directors and Sub-committees for the year 2026**

### **Fact and Reasons**

In accordance with the Section 90 of the Public Company Limited Act B.E. 2535 (1992), and Article 33 of the Company's Articles of Association, directors are entitled to receive remuneration from the Company in the form of rewards, meeting allowances, gratuities, bonuses, or other types of benefits in accordance with the Articles of Association or as determined by the shareholders' meeting. Such remuneration may be fixed in a definite amount or prescribe as a specific criterion, and may be determined from time to time or shall remain in effect until further change. In addition, directors shall be entitled to receive per diem and other welfare benefits in accordance with the Company's regulations.

### **Opinion of the Nomination and Remuneration Committee**

The Nomination and Remuneration Committee has determined the directors' remuneration based on their performances, scope of duties and responsibilities, by comparing to other companies in the same business or similar industries remunerating their directors as well as the director remuneration survey conducted by the Thai Institute of Directors (IOD). It appears that the remuneration determined by the Company is at a rate comparable to the overall market average.

### **The Board's Opinion**

The Board of Directors deemed it appropriate to propose to the General Meeting of shareholders to consider and approve the Board of Directors and sub-committee's remuneration for the year 2026. The proposed remuneration, comprising monthly remuneration, meeting allowances, and directors' gratuities, shall be at the same rates as the annual remuneration for 2025. The details are as follows:

### **Comparison table of director's remuneration for 2026 and 2025**

Position/ Factors for determining remuneration	Monthly Remuneration (Baht/Person)		Meeting Allowance (Baht/Person) (Exclusively for directors attending the meeting)		Directors' Gratuities	
	2026 As proposed	2025	2026 As proposed	2025	2026 As proposed	2025
<b>Board of Directors</b>					1) The Company must have a net profit. 2) The Board of Directors shall be entitled to a gratuity of not more than 3.0 percent of the total dividends paid to the shareholders.	1) The Company's directors shall receive a gratuity of not more than 3.0 percent of the dividends paid to the shareholders 2) The Chairman shall receive a bonus at the rate of 20 percent of the total gratuity amount allocated in such year, but not exceeding 600,000 thousand Baht. All directors, each, shall receive bonus at a maximum of 500,000 Baht per person, which shall be allocated in proportion to the number of meetings attended. However, according to the 2025 operating results, the Company shall
- Chairman of the Board	20,000	20,000	20,000	20,000		
- Member of the Board (non-executive director)	15,000	15,000	10,000	10,000		
- Member of the Board (executive director)			10,000	10,000	3) The Chairman of the Board shall receive a gratuity at the rate of 20 percent of the total bonus amount allocated for that year, subject to a maximum of Baht 600,000. Each director shall receive a bonus not exceeding Baht 500,000 per person.	
<b>Audit Committee</b>						
- Chairman of the Audit Committee			15,000	15,000		
- Member of the Audit Committee			10,000	10,000		
<b>Nomination and Remuneration Committee</b>						
- Chairman of the Nomination and Remuneration Committee			15,000	15,000		
- Member of the Nomination and Remuneration Committee			10,000	10,000		

Position/ Factors for determining remuneration	Monthly Remuneration (Baht/Person)		Meeting Allowance (Baht/Person) (Exclusively for directors attending the meeting)		Directors' Gratuities	
						refrain from paying directors' gratuity under the aforementioned policy.

*Remark: 1) Meeting allowance shall be paid only to the directors who attend the meeting.*

*2) Any director who receives a regular monthly salary as an employee of the Company shall not be entitled to receive monthly remuneration for their position as a Company director.*

In determining remuneration, the Company's directors do not receive any other benefits other than the remuneration according to the details specified above.

According to the 2025 Annual Report (56-1 One Report), under topic Corporate Governance Subject Corporate Governance and Governance Structure Part. In 2025, the total remuneration received by individual directors amounted to 2,550,000 Baht for the 2025 fiscal year. There is no gratuities for year 2025. The details are as follows:

Director	Total Director Compensation (THB) for Year 2025 For the fiscal year ending 31 December 2025					
	Company Director		Audit Committee	Nomination And Remuneration Committee	Gratuity* Paid in April 2025	Total
	Meeting Allowances	Monthly Remuneration	Meeting Allowances	Meeting Allowances		
Mr. Somsak Channoi	220,000	240,000	-	-	-	<b>460,000</b>
Mr. Jessada Promjart	110,000	180,000	75,000	30,000	-	<b>395,000</b>
Dr. Pornchai Danvivathana	100,000	180,000	50,000	45,000	-	<b>375,000</b>
Dr. Watchara Chatwiriya	110,000	180,000	50,000	30,000	-	<b>370,000</b>
Mr. Panich Vikitsreth	110,000	180,000	-	-	-	<b>290,000</b>
Mr. Kittirat Thavilab	90,000	180,000	-	-	-	<b>270,000</b>
Mrs. Wasna Nakthaworn**	30,000	60,000	-	-	-	<b>90,000</b>
Mr. Natthachai Siriko	110,000	-	-	-	-	<b>110,000</b>
Mr. Pruetthipong Tharaphimaan	110,000	-	-	-	-	<b>110,000</b>
Ms. Sirirat Jariyasakulthong***	80,000	-	-	-	-	<b>80,000</b>
<b>Total</b>	<b>1,070,000</b>	<b>1,200,000</b>	<b>175,000</b>	<b>105,000</b>	<b>0</b>	<b>2,550,000</b>

**Remark** - Gratuity\* is the remuneration for operating results in 2024.

The details regarding the scope of authorities, duties, and responsibilities of the Board of Directors and the Company's Sub-committees are disclosed in the 2025 Annual Report (56-1 One Report) under topic Corporate Governance Subject Corporate Governance and Governance Structure Part.

**Voting Requirement**

This agenda requires an approval by majority vote of **no less than two-thirds** of total votes of the shareholders attending the meeting.

**Agenda 7 To consider and approve the appointment of the auditor, and their remuneration for the year 2026**

**Fact and Reasons**

Regarding to the Section 120 of the Public Company Limited Act B.E. 2535 (1992) and Article 58 of the Company's Articles of Association, the General Meeting of Shareholders shall appoint an auditor and determine the audit fee of the Company every year. In appointing the auditor, the former auditor may be re-appointed.

In addition, as prescribed by the Notification of the Capital Market Supervisory Board, the Company is required to ensure an auditor rotation if any auditor has performed their duties for seven (7) fiscal years, whether consecutive or not. Such rotation does not necessitate the change of the audit firm; the Company may appoint other auditors from the same firm to replace the existing ones. Nevertheless, the Company may re-appoint an auditor who has vacated their duty due to rotation only after at least five (5) consecutive fiscal years have passed.

**The Audit Committee's Opinion**

The Audit Committee has considered the appointment of the Company's auditors based on the independence of auditors, reliability of their performance record and their remuneration. Therefore, it deemed to appoint of auditors of PricewaterhouseCoopers ABAS Limited;

Name of Auditors	Certified Public Accountant (CPA) No.	Number of Years Signing the Company's Financial Statements
1. Miss. Areeya Wongvitsong	10322	Never signed the company's financial statement
2. Miss. Svasvadi Anumanrajdhon	4400	Signed for the fiscal year 2025, Totalling 1 year
3. Miss Tithinun Vankeo	9432	Never signed the company's financial statement

to be the auditors of the Company to conduct an audit of the financial statements for the year ending 31 December 2026 and review them quarterly. PricewaterhouseCoopers ABAS Company Limited has no relationship with and/or interest in the Company, its subsidiaries, executives, major shareholders, or any persons related to such persons, in a manner that would affect their independent performance of duties in any way. The audit fee is determined with details as follows:

Scope of Services	Year 2024	Year 2025	Year 2026 (As proposed)
• Quarterly review	1,050,000	1,200,000	<b>900,000</b>
• Review annual financial statements	1,950,000	2,000,000	<b>1,800,000</b>
• Subsidiaries Company	200,000	100,000	<b>200,000</b>
• Non-Audit Fee	-None-	-None-	<b>-None-</b>
<b>Total (Baht)</b>	<u>3,000,000</u>	<u>3,300,000</u>	<u><b>2,900,000</b></u>

The Company has two (2) subsidiaries, all of which engage the same audit firm, as follows:

- 1) Eco Phoenix Co.,Ltd
- 2) Nex Fusion Co., Ltd.

### **The Board's Opinion**

1. The Board of Directors is of the opinion that PricewaterhouseCoopers ABAS Limited and the three (3) auditors possess independence, reliable work quality, and high professional standards, with expertise in this industry. Furthermore, the audit remuneration is commensurate with the quality of service. Therefore, the Board deemed it appropriate to approve the appointment of auditors from PricewaterhouseCoopers ABAS Limited to perform the audit of the financial statements for the year ending 31 December 2026 and the quarterly reviews of the Company, with the names as follows;

- 1.1 Miss. Areeya Wongvitsong      Certified Public Accountant No. 10322, or
- 1.2 Miss. Svasvadi Anumanrajdhon Certified Public Accountant No. 4400, or
- 1.3 Miss Tithinun Vankeo              Certified Public Accountant No. 9432

Any of the aforementioned auditors shall be authorized to conduct the audit and express an opinion on the Company's financial statements. In the event that the designated certified public accountants are unable to perform their duties, PricewaterhouseCoopers ABAS Limited shall provide another certified public accountant authorized by the Office of the Securities and Exchange Commission (SEC) as a substitute. Furthermore, the auditors do not provide any other services to the Company and have no relationship with and/or interest in the Company/ its subsidiaries/ executives/ major shareholders/ or any persons related thereto in any way.

2. Agreed to determine the remuneration of the Company's auditors for the year 2026 (including subsidiaries) in an amount not exceeding 2,900,000 Baht, excluding other service fees (Non-audit services) and miscellaneous expenses (Out of pocket expenses).

### **Voting Requirement**

This agenda requires **the majority of votes** of the shareholders in attending and exercising their votes.

**Agenda 8 To consider and approve the addition of the Company's objectives and the amendment to Clause 3 of the Company's Memorandum of Association to be consistent with the addition of such objectives**

**Fact and Reasons**

The company wishes to clearly define covering its business operations, as well as to accommodate future business expansion, it is deemed appropriate to propose an amendment to the Company's objectives by adding ten (10) additional clauses.

**The Board's Opinion**

The Board of Directors deems it appropriate to propose the General Meeting of Shareholders to consider and approve the addition of the Company's objectives to ensure consistency with current business operations and to accommodate future business expansion. This involves adding ten (10) additional clauses to the Company's objectives, as detailed in Enclosure No. 6.

Consequently, the Company will have a total of 110 objectives. Furthermore, the Board recommends the General Meeting of Shareholders consider and approve the amendment to Clause 3 of the Company's Memorandum of Association to reflect the addition of such objectives, as follows:

*"Clause 3 The objectives of the Company consist of 110 clauses, as detailed in the attached Form Bor Mor Jor. 002."*

**Voting Requirement**

This agenda requires an affirmative vote of not less than three-fourths (3/4) of the total number of votes of the shareholders attending the meeting and having the right to vote.

**Agenda 9 Other business (if any)**

The Board of Directors has approved to fix 13 March 2026 as the date to determine the list of shareholders (Record Date) who shall be entitled to attend the 2026 Annual General Meeting of Shareholders.

The Company will conduct the meeting according to the Company's Articles of Association, Section 4, Shareholders' meeting. The details are as per Enclosure 7.

Shareholders who are unable to attend the 2026 Annual General Meeting of Shareholders via electronic media (E-AGM) may appoint an Independent Director as their proxy, as named in the proxy forms (as detailed in Enclosures 10–12). Proxy forms can be downloaded from <https://www.amrasia.com/>. The names and profiles of the Independent Directors are provided in Enclosure 13. The proxy will attend and vote on the shareholder's behalf. Alternatively, shareholders may appoint the Company's Independent Director to attend the meeting and cast votes via the e-Proxy Voting system through the Investor Portal (IVP) at <https://ivp.tsd.co.th>, provided by Thailand Securities Depository Co., Ltd. (TSD). Shareholders can study the details of the e-Proxy Voting service at <https://www.set.or.th/th/tsd/services/investors/e-services/e-proxy-voting>.

Or in case any shareholder wishes to appoint any other person to attend the meeting and vote on their behalf in this meeting, please execute one of the Proxy Forms, Form A, Form B or Form C (choose one or the other), and submit it to the Company prior to attending the meeting. For Foreign shareholders who have appointed a custodian in Thailand to be a stock depository may execute the Proxy Form C, as appropriate.

Please be invited to attend the meeting on the afore mentioned date and time.

Yours sincerely  
AMR ASIA Public Company Limited



(Mr. Somsak Channoi)  
Chairman of the Board